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Auth: HR 78-3
By: 1-4-79 35

L.K.W.:

1. The organization of this paper, the approach, procedural method and recommendations are mine personally.

2. Perhaps it is presumptuous of me to alone define the function of staff and operational support! I pulled the staff function statement out of a study I submitted to COPS about three years ago. At that time, I got concurrence for this definition from General [redacted] and three retired former General Staff Officers employed within DD/P.

These definitions will serve our purpose here regardless of any quibbling.

3. It's ironical - [redacted] could have had this solution three years ago if he had moved on this one staff definition, because automatically the operational support elements would have had to be separated.

4. The organizational survey proposed can be a quickee; I know what to propose.

[redacted]

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Reports

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(Copy of informal comments from LKW to [REDACTED]. Attached to DD/S 56-0280) 25X1A9A
*(Memo for DDPs from [REDACTED] re: Staff & Non-Staff Elements within the 25X1A9A
DDP/PS Senior Staffs dtd 26 Jan. 1956) (Forward C/Mgmt - 7 Feb 56.)* 25X1A9A

1. Since this came from [REDACTED] has he concurred?
2. If so, Director's office is interested in this and has it suspended against us -- we'd better send it over to them before going further, I think.
3. Assume you have coordinated with Personnel and there is no problem of changing statistical report to conform.
4. I agree with your recommendation -- After all, we aren't kidding anyone except ourselves by doing the same thing and merely calling it something else.
5. A few minor observations with regard to your staff study as well as points to consider in your re-alignment study.

a. I don't like to regard the DDS support as purely "Administrative Support" -- Commo and Training are good examples of functions maybe more "Operational" than "Administrative". This is a tough one. Don't misunderstand. I don't want TSS but one year ago yesterday (3 Feb) when DDS became an organization it was clearly with the intent of broadening the scope beyond "Administrative". I believe the Director is satisfied with what we have accomplished in a year and I don't want to rock the boat.

b. Although CAA is a problem for me I haven't yet been able to bring myself to believe merger with Cover is the answer. [REDACTED] doesn't and Cabell is strongly opposed. I have thought of dispersing it to Area Divisions with a man or two on my staff to look over their shoulder. Houston, Saunders, [REDACTED] and I thought it had merit (you were out sick). [REDACTED] concurred as did Kirkpatrick. Cabell bowed his back - high! So now I don't know for sure what to do!

c. Kirk has some strong ideas about how to streamline DDP organization - better chat with him (without DDP knowledge I suggest)

d. Following Doolittle report DDP appointed a committee to study the problem of Cl. Ser. Organizations -- doubt if they have done much, but better find out.

/s/
L.K.W.

Action - If you have effected necessary coordination and obtained concurrences - suggest we send this over for Gen. Cabell to look at.

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L.K.W.